

Ms. N. Juta	3	1	4
Ms. Gamgam	4	1	4
Ms. B.C. Mdyesha	3	1	4
Ms. N. Mlondleni	4	0	4
Ms. N. Bantwini	3	1	4
Mr. I.M. Dubula	4	0	4
Ms. A.L. Xana	3	1	4
Mr. M.A. Voyi	4	0	4
Mr. J.R. Macamba	3	1	4
Ms. N. Mngumeni	4	0	4
Ms. N. Nightingale	3	1	4
<b>Mr. D.T. Tsengwa</b>	<b>4</b>	<b>0</b>	<b>4</b>

## ACKNOWLEDGEMENT FROM THE MUNICIPAL MANAGER

We are deeply appreciative of the political leadership and guidance provided by our Council led by the Mayor, Cllr. F. Mvana. Willing and capable personnel will always provide an answer for an effective and efficient administration which then provides support mechanisms to the political leadership. The political mandate being the elimination of poverty and addressing the inequalities created by past injustices and colonial dispossession.

In order to respond positively to the political mandate, we have successfully developed and implemented a number of initiatives. The focus was mainly on the stabilization of the administration and settling of legal disputes.

In addition to those, we have done the following:

- Appointment of key strategic personnel

- Controlled casualisation

- Removed backlogs on MIG implementation

- Removed backlog on financial reporting

- Consolidated LED programs through National Development Partnership Grant (NDPG)

However, the challenges are:

- Inability to retain employees

- Some policies have not been reviewed

- Proper functioning of the Intergrated Governmental Relations (IGR)

- Sector plans have not been done yet

- Performance management

- Updating and maintaining asset register

These challenges presented here will receive priority during the 2008/2009 financial year.

**Ms C. Vusani**

**MUNICIPAL MANAGER**

## EXECUTIVE SUMMARY

### Vision Statement

*“provide quality and accessible services to her community and facilitate sustainable economic and social development through optimal utilization of her potential, and maximizing of opportunities for the creation of a better life in partnership with her community”.*

### Demographic Profile

Mbhashe municipality is situated in the south eastern part of the Eastern Cape Province, and is bound by the coast line flowing from Qhora River in the south to Mncwasa River in the north along the Indian Ocean. The municipality borders the following municipalities:

- King Sabata Dalindyebo (in the eastern part)
- Ngcobo (to the western part)
- Mquma (to the South)
- Ntsika Yethu (in the South-Western part)

Mbhashe has earned the name from the beautiful river called Mbhashe which flows from the banks of Ngcobo flowing through Dutywa, Gatyana (Willowvale) and Xhora (Elliotdale). Mbhashe comprise the three towns of Dutywa, Gatyana and Xhora and numerous rural settlements. The area also boasts the head offices of the Amaxhosa kingdom at Nqadu Great Place.

Mbhashe is 3030.47 km in area, consisting of 26 wards and having 51 councilors. Four clusters of key development priorities are identified i.e. LED and Environment, Social Needs, Infrastructure and Institutional and Finance clusters.

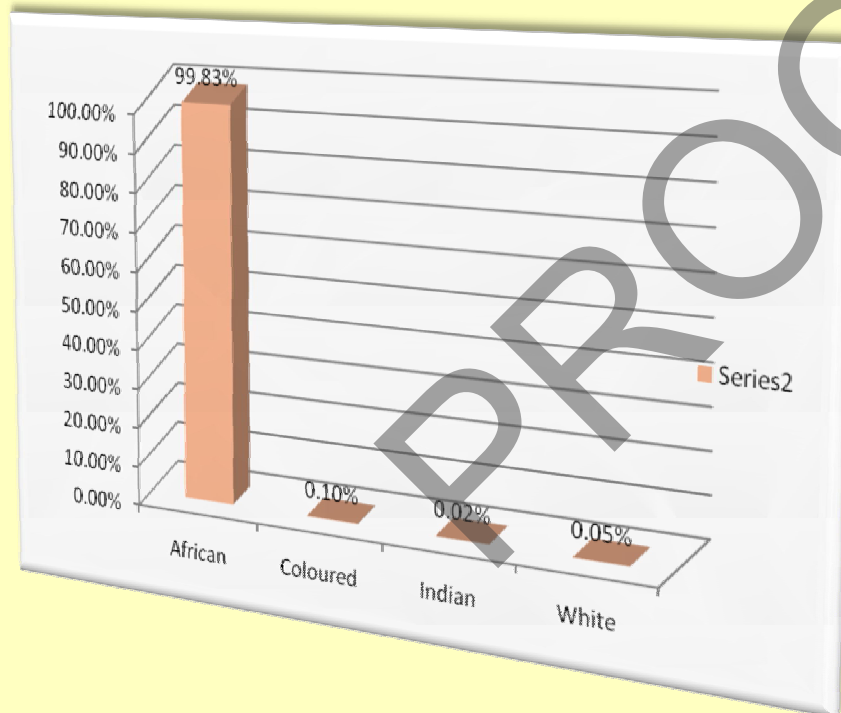


Figure 1 Location

## POPULATION

According to census 2001, there are a total of 253 372 people (53 199 households) living in the Mbashe Municipal area. The population distribution ranges from between 6 068 (2 108 households) and 14 822 (3 324 households) persons per ward. The average household size is five 5 people. The population is distributed as follows:-

Table 1: Population Distribution by race – Mbashe Municipality



Source: statistics SA

Table 2: Age distribution

AGE GROUP	ACTUAL NUMBER	%
0 – 4	30 645	12.09%
5 – 14	81 123	32.02%
15 – 34	73 258	28.91%
35 – 64	50 209	19.82%
Over 65	18 144	7.16%
TOTAL	253 379	100%

Source: statistics SA

Table 3: Gender distribution by age

AGE GROUP	MALES	%	FEMALES	%
0 – 4	15 465	6.10	15 180	5.99
5 – 14	40 436	15.96	40 687	16.06
15 – 34	32 393	12.78	40 865	16.13
35 – 64	17 739	7.00	32 470	12.81
Over 65	6 728	2.66	11 416	4.51
TOTAL	112 761	44.50	140 618	55.50

Source: statistics SA

Table 4: Population distribution by language

LANGUAGES	POPULATION	%
Afrikaans	374	0.15%
English	628	0.25%
IsiNdebele	84	0.03%
IsiXhosa	251 610	99.30%
IsiZulu	201	0.08%
Sepedi	98	0.04%
Sesotho	121	0.05%
Setswana	33	0.01%
SiSwati	191	0.08%
Tshivenda	14	0.01%
Xitsonga	6	0.002%
Other	19	0.01%
<b>TOTAL</b>	<b>253 379</b>	

Source: statistics SA

## SOCIO-ECONOMIC PROFILE

### Employment, Income and skills

Between 75% and 90% of the people of Mbashe live below the poverty line, with an unemployment rate of 70%. The annual household income within Mbashe is R396 647 400. Most households are very poor with 77% earning less than R800 per month.

Table 5: Annual Household Income

INCOME LEVELS	NO of HOUSEHOLDS	%
None	21 427	40.30%
R1 – 4 800	4 556	8.57%
R4801 – 9 600	15 421	29.00%
R9 601 – 19 200	6 840	12.86%
R19 201 – 38 400	2 624	4.93%
R38 401 – 76 800	1 427	2.68%
R76 801 – 153 600	529	0.99%
R153 601 – 307 200	140	0.26%
R307 201 – 614 400	41	0.08%
R614 401 – 1 228 800	22	0.04%
R1 228 801 – 2 457 600	120	0.23%
Over R2 457 600	26	0.05%
<b>TOTAL</b>	<b>53 173</b>	<b>100%</b>

Source: statistics SA



Table 6: Individual Monthly Income

INCOME LEVELS	INDIVIDUALS	%
None	210 060	82.90%
R1 – 400	10 294	4.06%
R401 – 800	26 028	10.27%
R801 – 1600	2 495	0.98%
R1601 – 3200	2 175	0.86%
R3201 – 6400	1 608	0.63%
R6401 – 12 800	424	0.17%
R12801 – 25 600	47	0.02%
R25 601 – 51 200	44	0.02%
R51 201 – 102 400	34	0.01%
R102 401 – 204 800	164	0.06%
<b>R204 801 and more</b>	<b>6</b>	<b>0.002%</b>

Source: statistics SA

## Key Elements or Areas of Municipal Competitive Advantage

### Infrastructure and Services

Mbhashe's communications (transport and telecommunications) infrastructure is underdeveloped, with the lowest percentage road surfacing (0.37%) in the Province and very limited (14.32%) direct access to telephones by the local population as shown in figure 7. The Municipality does have operational rail and air transport facilities coupled with favourable cellular network coverage. The municipality has also advantage of closer proximity to Mthatha and the Provincial secondary economy of East London.

Table 7: Access to Telephones

TELEPHONE	HOUSEHOLDS	%
Telephone and cellphone in Dwelling	510	0.97%
Telephone only in Dwelling	618	1.18%
Cellphone	6 152	11.71%
Neighbour	5 921	11.27%
Public Telephone	15914	30.29%
Other – Nearby	2 999	5.71%
Other – Not Nearby	5 685	10.82%
No access	14 739	28.05%

Source: Statistics SA

On Quality of Life, Mbashe emerges as the most underdeveloped in the Province with the lowest level of access to water services (see table 8), below average access to clinics and very limited access to electricity (see table 9), sanitation (see table 10), and refuse services (see table 12). By contrast, Mbashe fares well on access to adequate shelter (see table 11) and reflects above Provincial average access to schools. (Source: Statistics SA)

Table 8: Access to Water by Households

WATER RESOURCES	HOUSEHOLDS	%
Dwelling	332	0.63%
Inside Yard	2 273	4.33%
Community Stand	1 375	2.62%
Borehole	1 188	2.26%
Community stand over 200m	2 081	3.96%
Spring	2 935	5.59%
Rain tank	4 617	8.79%
Dam/Pool/Stagnant water	1 469	2.80%
River/Stream	35 361	67.31%
Water Vendor	269	0.51%
Other	638	1.21%
TOTAL	52 538	100%

Source: Statistics SA

Table 9: Household Energy Source of Lighting

ENERGY SOURCES	HOUSEHOLDS	%
Electricity	8 225	15.66%
Gas	225	0.43%
Paraffin	29 012	55.22%
Candles	14 481	27.56%
Solar	101	0.19%
Other	493	0.94%
TOTAL	52 538	100%

Table 10: Household Sanitation Service

SANITATION	HOUSEHOLDS	%
Flush Toilet	1 797	3.42%
Flush Septic tank	360	0.69%
Chemical toilet	1 353	2.58%
VIP	2 987	5.69%
Pit latrine	6 672	12.70%
Bucket latrine	581	1.11%
None	38 788	73.83%
TOTAL	52 538	100%

Source: statistics SA

Table 11: Household access to shelter

HOUSEHOLD STRUCTURE	NO OF HOUSEHOLDS	%
Formal	9 899	18.84%
Traditional	41 372	78.75%
Informal	1 221	2.32%
Other	45	0.09%
TOTAL	52 538	100%

Source: statistics SA

Table 12: Access to refuse

REFUSE SERVICES	HOUSEHOLDS	%
Municipality Weekly	1 642	3.13%
Municipality – other	400	0.76%
Communal Dumpsite	381	0.73%
Own dumping site	28 961	55.12%
No disposal	21 154	40.26%

Mbhashe's best performance on this index is for **Economic infrastructure**, with one commercial bank, 10 post offices with banking capability and five ECDC properties – three commercial properties in Dutywa, an industrial property in Willowvale, and a business (hotel) property in Cwebe Nature Reserve.



## PERFORMANCE HIGHLIGHTS

# CHAPTER 2:



## CHAPTER 2: PERFORMANCE HIGHLIGHTS

### INTRODUCTION

The Council has resolved to embark in revitalising the projects under the following Key Performance Areas (KPA) in an attempt to increase service delivery in a manner that will be easily coordinated, monitored and measured.

- Provision of infrastructure and services;
- Institutional development and transformation;
- Promoting municipal financial viability;
- Social and local economic development;
- Safety and security;
- Strengthening governance and democracy; and
- Special programmes.

### PROVISION OF SERVICE DELIVERY HIGHLIGHTS 2007/2008

#### Local Economic Development Delivery Projects

PROJECT	PROJECT DESCRIPTION	WARD
Maize production	The municipality provided the wards with fencing material.	02, 06, 07, 09, 10, 18, 26, 26, 19
Public amenities	Provision of chairs to the wards mentioned	02, 10, 11, 13, 15 and 16
Food security	Supply of seedlings for the awareness campaign of HIV/AIDS	19 and 20
PROJECT	PROJECT DESCRIPTION	WARD
Vegetable Production	Gusi vegetable production	20
	Qatywa vegetable production	
Product development and training	The training was to project to the project members and material was provided to the project.	23
Homestead orange tree project	The project was provided with orange trees	23
Public amenities	Leveling & erection of poles	23, 26
Homestead orange tree project	The project was provided with orange trees	19
Shearing shed	Construction of shearing shed was done at Xobo	08

<b>Vaccine for sheep in wards of Dutywa</b>	The vaccine for sheep was purchased and given to farmers of Dutywa.	All wards in Dutywa
<b>Poultry</b>	Supplying of chicks at project	12
<b>Craft development</b>	Maqhekeza resource centre	21
<b>Bakery project at Mpume and Mevana</b>	The bakery projects were provided with stoves.	21,22
<b>PROJECT</b>	<b>PROJECT DESCRIPTION</b>	<b>WARD</b>
<b>Mbhashe sewing project</b>	Sewing projects at Mbhashe was provided with material	17
<b>Maize milling</b>	One Sheller was purchase d	02
<b>Mndundu project</b>	Welding project at mndundu was provided with welding machine and equipment	14
<b>Small business development</b>	Training and registration of SMME's	13
<b>Kasa to Marwexini access road</b>	Construction of access road	13
<b>HIV/AIDS</b>	Awareness campaigns were done in both wards	01,08
<b>Observation of Historical days</b>	<b>Women's month and youth month</b>	<b>All</b>

#### Roads Infrastructure Service Delivery Projects 2007/2008

<b>PROJECT</b>	<b>PROJECT DESCRIPTION</b>	<b>WARD</b>
<b>Xeni access road</b>	Construction of access road	02
<b>Mangwevini access road</b>	Construction of access road	04
<b>Mandluntsha to Ntlahlane</b>	Construction of access road	
<b>Vonqo access roads</b>	Construction of access road	05
<b>Dabamba to Gwabe Access Road</b>	Construction of access road	11
<b>Majavu to Mzotsha</b>	Construction of access road	09
<b>Tafalehashe Access Road</b>	Construction of access road	18
<b>Tandiwe to Njuqwana Access road</b>	Construction of access road	
<b>Melithafa to Mwezeni Access Road</b>	Construction of access road	
<b>Folokwe Access Road</b>	<b>Construction of access road</b>	<b>23</b>

### Land and Housing Infrastructure Service Delivery Projects 2007/2008

PROJECT	PROJECT DESCRIPTION	STATUS
<b>Dutywa Extension (8)</b>	Development of 753 low-cost houses	Planning and Surveying completed
<b>Dutywa Extension (7)</b>	Registration of township with 1565 sites for cost houses	Draft GP is completed
<b>Willow vale Extension (5)</b>	Development of 292 houses for low-cost category	Completed 180 houses
<b>Land reform and settlement plans at wards 3 and 6</b>	Access to Land and Housing subsidies for 300 households in ward 3 and 250 households in ward6	Project in progress
<b>Rural Project consolidate with 7000 Housing Units</b>	Development of houses with basic services and amenities	Implementation plan for construction of 600 houses sent to all stakeholders
<b>Land Use Management</b>	<b>Review Spatial Development Framework</b>	<b>Final document approved</b>



# ORGANISATIONAL MANAGEMENT

## CHAPTER 3:

